

INFRASTRUCTURE SHORT COURSE
Institute of Transport and Logistics Studies
CBD Campus – Level 16, 133 Castlereagh St, Sydney
13-15 October 2026

Day 1 – Tuesday 13 October 2026		
9:00 – 9:10 pm	Opening Remarks	
9:10 – 10:30am	Topic 1 Contractor Perspective Learning Objectives: Understand the key issues influencing the behaviour and appetite of contractors regarding investment and risk allocation. Expected Outcomes: Understand the drivers behind the provision of industrial equity Understand the evolution of risk allocation away from fixed price contracts towards Incentivised Target Cost	Saori Peguicha, Executive General Manager, PPP, Pacific Partnerships (CIMIC)
10:30 – 11:00am	Morning break	
11:00am – 12:30pm	Topic 2 Innovation and Energy Transition Learning Objectives: - How can innovative approaches address the challenges facing infrastructure delivery such as the regulated concession model? - What are we learning from latest case studies such as Central West Orana REZ Network Operator? - What are the required management skills to transition from transport to electricity transmission? Expected Outcomes: - Understand how delivery models can be adapted in a changing regulatory environment	Josh Baker, Director, Capella
12:30 – 1:30pm	Lunch break	
1:30 – 3:00pm	Topic 3 Collaborative Contracting Learning Objectives: - Understand the benefits in adopting a more collaborative approach - Understand the range of contractual mechanisms to encourage collaboration	Owen Hayford, Founder, Infralegal Steven Blanch, Program Director, Major Projects, Sydney Water

	Expected Outcomes: Understand how collaborative contracting can align outcomes and alternative approaches	
3:00 – 3:30pm	Afternoon break	
3:30 – 5:00pm	Topic 4 Debunking PPP myths Learning Objectives: 1. Understand the realities in delivering PPPs in practice Expected Outcomes: • Be able to understand the importance of flexibility, value for money	Maria Ratner, Plenary

Day 2 – Wednesday 14 October 2026

9:00 – 10:30am	Topic 5 Long-term Sustainable Construction Sector Learning Objectives: • What are the issues undermining the financial sustainability of construction including procurement and risk allocation, pipeline uncertainty • How can construction productivity and innovation be enhanced? Expected Outcomes: • Understand long term strategies to improve project performance, project health and contractor health	Peter Colacino, CEO, ACA
10:30 – 11:00am	Morning break	
11:00am – 12:30pm	Topic 6 Governance and Dispute Avoidance Learning Objectives: 1. Understand what is meant by project governance and what it needs to cover 2. Understand the role and functions of a dispute avoidance board Expected Outcomes: • Be able to develop and assess the adequacy of project governance structures • Be able to establish and manage a dispute avoidance board • Be able to identify problems around project governance and disputes through case studies	Chris Lock, Independent Ron Finlay, Secretary, Dispute Resolution Board Foundation
12:30 – 1:30pm	Lunch break	
1:30 – 3.00pm	Topic 7 Preparing for the next wave Learning Objectives: 1. Explore activities around project and capability development in the context of a flat infrastructure market 2. How to prioritise business case development 3. Understand the elements of long-term growth strategies Expected Outcomes: • Be able to develop, assess and prioritise the future business pipeline • Be able to identify strategies to upskill required capabilities	Larry McGrath, General Manager – NSW&ACT, McConnell Dowell
3:00 – 3:30pm	Afternoon break	

3.30 – 5:00pm	Topic 8 Delivering projects with private finance Learning Objectives: 1. Implications of using project finance 2. Capturing Value 3. Case Studies: Brisbane Olympics, Data Centres Expected Outcomes: • Understand the challenges in using private finance and the strategies to mitigate those risks • Understand the challenges with Value Capture	Martin Locke, Adjunct Professor, ITLS
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Day 3 – Thursday 15 October 2026

9:00 – 10:30am	Topic 9 Embracing Whole-of-Life Considerations and Benefits Realisation Learning Objectives: - Understand the importance of whole-of-life considerations - Understand the link between business case, procurement and benefits realisation Expected Outcomes: Understand different strategies used under various case studies such as WestConnex, High Speed Rail, Brisbane Olympics	Alex Yee, Chief Commercial Officer, Asia-Pacific, Egis
10:30 – 11:00am	Morning break	
11:00am – 12:30pm	Topic 10 High Speed Rail Learning Objectives: - Purpose and content of Business Case for HSR - Clarify delivery strategy - Understanding economic and financial case - Delivering Placemaking and wider benefits Expected Outcomes: - Understand how High Speed Rail is being developed in Australia in terms of business case and delivery strategy Be able to identify key pitfalls and questions to ask	Tim Parker, CEO, High Speed Rail Authority Martin Locke, Adjunct Professor ITLS
12:30 – 1:30pm	Lunch break	
1:30 – 2:45pm	Topic 11 Future Trends and Lifting Performance Learning Objectives: - Understand changing shape of the infrastructure pipeline - Understand the key issues impacting productivity Expected Outcomes: - Be able to understand the key challenges impacting success and strategies to overcome	Martin Locke, Adjunct Professor ITLS Jack Bateman, Head of Data and Analytics, Infrastructure Partnerships Australia
2:45 – 3:00pm	Afternoon break	
3:00 – 4:15pm	Topic 12 Improving Decision Making Learning Objectives:	Louise Hart, Independent Adviser, Reviewer, Author

	Understand the key issues impacting the procurement of major government contracts. Expected Outcomes: • Be able to identify key pitfalls in structuring and negotiating contracts and the complexities of managing political relationships and advisers • Be able to identify key elements in structuring a fair procurement process that delivers great outcomes	
4.15-5.00pm	Closing Remarks	Martin Locke, Adjunct Professor ITLS